



CRNZ ANNUAL REPORT 2020



Annual Report and Financial Statements for 12 months ending 31 December 2020

The Annual Report and Financial Statements will be presented at the Canoe Racing New Zealand AGM to be held at Lake Karapiro on 19 February 2021.

Canoe Racing New Zealand Life Members

Ian Ferguson, Brett Leask, Paul MacDonald, Dennis Rae, John MacDonald

CRNZ Board

Jan Shearer (Chair)
Matt Warren (Deputy Chair)
Melodie Robinson
Hamish Reid
Stu Clark
Gavin Sanderson
Feeonaa Wall

CRNZ Staff

Tom Ashley – CEO
Stacey Plowman – Finance Manager
Polly Powrie – Operations Manager
Aaron Osborne – Performance Development Manager
Gordon Walker – Technical Director
Nathan Luce – Coach
Craig Mustard – Development Coach
Tim Brabants – Coach
Jasper Bats – Coach
Karen Simpson – Events Contractor
Danika Mowlem – Participation Contractor
Steve Landells – Media and Comms Manager

Auditor

Crowe

Canoe Racing New Zealand

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Event:

2020 King and
Queen of the Harbour



Event:
Nationals



**CRNZ VISION:
TO BE THE
WORLD'S BEST
PADDLING
NATION**

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CHAIR'S REPORT



Jan Shearer
Chair

We are currently living and working through unprecedented times, as we are all aware – the impact of Covid 19 is significant worldwide and we have all been affected one way or another, including CRNZ.

The CRNZ management and staff have taken this challenge in their stride, coped and handled their roles in a professional and competent manner. They have dealt with the need to work from home under lockdown virtually seamlessly, notwithstanding this required some very creative and new concepts to be thought out for the coaches and athletes. All were very proactive in their approach, so well done to all. The HP squads also are dealing with the 1-year delay of the Tokyo Olympics; they have maintained form under lockdown and have remained motivated and driven in their preparations for the Games in 2021. We are assured some form of Olympic Games will go ahead this year albeit it in a different way to that we are accustomed to.

Thanks to our key funders including Sport NZ and High-Performance Sport NZ without which we would not have an organisation that is able to do so much for our able bodied and para-athletes across all disciplines.

We also thank our tireless volunteers without whom paddling events would not happen and aspiring athletes would not have the opportunity to compete within pathways that help achieve their goals.

CRNZ is continuing to evolve paddling programmes and striving to increase the level of engagement with the community and clubs. With little to no overseas travel for Kiwis, sports are turning their focus to domestic activities and CRNZ is aiming towards increased paddling activity here in NZ as an outcome from this.

Our financial result for the year is very positive, about 66% of this surplus is due to our international programs being cut short and some other savings achieved, these will be committed to the next financial year. The balance relates to recognising funding for capital expenditure as income with the depreciation being incurred over future years.

Our net equity position at year end remains strong however the board recognises that we have a couple of tough years ahead in terms of balancing our income and expenses going forward and a number of unknowns as Covid-19 impacts sports in different ways.

I'd like to thank the Board for their valued advice, commitment and ongoing support – they have been a pleasure to work with and I look forward to continuing with them. I would like to make particular mention of Matt Warren who is stepping down after two terms, Matt has been invaluable in providing us with his knowledge and experience of canoe racing. He brings energy and enthusiasm to the meetings and has always been fully engaged and active on the Board – for this we thank him and will miss his input. I'm sure there will continue to be phone calls and emails between us, as Matt wears his varying canoe hats.

Thanks again to all our stakeholders and for your ongoing involvement and support of the sport – while 2021 is going to be different and somewhat uncertain, we can guarantee CRNZ will be putting its best foot forward and keep working hard to deliver against our strategy.

CEO REPORT



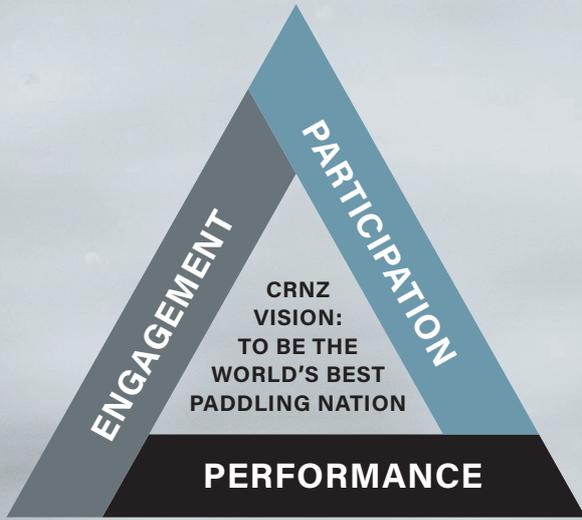
Tom Ashley
Chief Executive Officer

2020 wasn't the year we expected! In last year's annual report, I wrote of the preparation for Tokyo 2020 and our plans for the year ahead. Six weeks later, we were in lockdown and the Olympics were postponed until 2021.

What followed was a whirlwind of new and unexpected challenges, and a lot of the time it felt as if we were learning on the fly. I'm proud of the way our team and community have responded to the events we faced. Despite everything, we are in a better place now than this time last year.

A highlight of 2020 was the ICF's decision to award the 2022 Surfski World Championship to New Zealand. This event will be held in Takapuna, Auckland, and will be a great opportunity to showcase our sport in NZ, and hopefully to showcase NZ to the World.





2020-2028 Strategy

A year ago, we launched our new 2020-2028 strategic plan. The plan is set out in three pillars: Participation, Engagement and Performance. Our vision is to become the World's best paddling nation. One year since launching the strategy, we are making good progress towards our objectives.



Participation

In the Participation area, we have devoted a lot of time to building resources and systems as a foundation for growth. We have completed a comprehensive resource on paddling technique and have almost finished a number of other resources on safety, rescue and Try Learn Explore coaching. These will be the basis for our efforts to increase participation and support clubs. While this work is initially time-consuming and results are not immediately visible, we believe the approach will pay off as demand increases.

We launched the Kahawai events concept in late 2020 and will run the first event in May this year. Kahawai is a new format for school and junior racing which will build connections between paddling codes and provide a new pathway into paddling competition, alongside the Try Learn Explore program.

Engagement

In the Engagement area, we have been working on improving our communication platforms and building relationships with other organisations. We launched a new website in 2020 and have increased the flow of content that's relevant to our community. We trialed some new digital initiatives, the most successful of which was the Virtual Surfski Nationals. This started as a necessity due to the cancellation of our surfski national champs due to Level 4 lockdown, but turned out to be a great success. We plan to build this concept into our ongoing events offering.

Performance

Although the Performance pillar didn't bear tangible fruits in 2020 due to the cancellation of international competition, we are happy with the progress our program is making towards our strategic goals. In particular, the new coaching structure has been a real success – the "team coaching" philosophy has allowed us to apply the systems and IP developed in our women's program across the board, and our men's squad in Cambridge has benefited from significant extra support as a result.

Craig (Development Coach) and Aaron (Performance Development Manager) have been working on sharing knowledge from our high performance program through our network of clubs and pathway squads to help the next generation of performance paddlers. Their hard work and innovative approach have made a big difference to the support we are able to offer developing athletes and coaches, and we believe this work will contribute to our sport's sustainability long-term.

Organisation

After a few changes to our CRNZ team in 2018 and 2019, the last year has been one of stability and consolidation. Our coaching team remains unchanged, led by Gordon Walker as Technical Director. In the office, Polly Powrie's role has been modified from Operations Manager to Performance Manager. In essence, this change means that Polly has more responsibility for the management of the performance program, including the writing and implementation of our selection policies, and taking a greater role in communication and engagement with our athletes.

Danika Mowlem has recently joined us as Participation Contractor, which allows us to accelerate our work in the Participation pillar of our strategy. Danika is a keen surfski and multisport paddler and comes from a professional background implementing similar programs at Yachting NZ, so is well qualified for this role. She is already making an impact, running Try Learn Explore programs and coaching workshops to introduce new paddlers and coaches to our sport.

At governance level, we have enjoyed similar stability. In 2020, we welcomed Feeonaa Wall to the Board. Feeonaa has been a great addition to our team – her contributions to our Board discussions are thoughtful and considered, and she offers an excellent blend of innovative thinking and solid governance skills.

The 2021 AGM will mark the end of Matt Warren's time on the CRNZ Board as he steps down following two terms. We are grateful for Matt's endless energy and passion for the sport, and his tireless advocacy for our clubs and athletes. We sincerely hope that Matt will remain involved with CRNZ.

Final Notes

We are grateful to all our volunteers, supporters, paddlers and their families for their support. We hope that our sport has provided enjoyment and exercise for our community over a challenging year, and look forward to another year of great paddling.





2020 RESULTS

INTERNATIONAL

Oceania Championships

Penrith, Australia

Open	Athlete	Result
WK1 200	Alicia Hoskin	4th
	Danielle Watson	B Final – 3rd
WK1 500	Alicia Hoskin	B Final – 2nd
	Danielle Watson	B Final – 5th
WK2 500	Danielle Watson, Alicia Hoskin	6th
MK1 500	Max Brown	8th
	Kurtis Imrie	9th
MK1 1000	Quaid Thompson	8th
MK2 1000	Max Brown, Kurtis Imrie	6th
WC1 200	Penelope Strickland	7th
	Libby Bell	Heat 1 – 8th
WC1 500	Penelope Strickland	4th
WC2 500	Penelope Strickland, Libby Bell	4th

Alicia Hoskin



Left to right: Kurtis Imrie and Max Brown



NATIONAL

SPRINT / National and Oceania Championship

Open	Athlete
MK1 200	A Reiser
WK1 200	L Carrington
MK2 200	H Legarth, B Duffy
WK2 200	B Ford, K Thompson
Mixed K2 200	A Bermingham, S Ferkins
MK4 200	J Koekemoer, E Moore, H Legarth, B Duffy
WK4 200	B Ford, B Saunders, K Thompson, A Bermingham
MK1 500	A Reiser
WK1 500	L Carrington
WK2 500	A Bermingham, S Clifton
MK4 500	J Koekemoer, E Moore, H Legarth, B Duffy
WK4 500	E Legarth, R Austin, S Clifton, J Urada
MK1 1000	Z Ferkins
MK2 1000	H Legarth, B Duffy
MK1 5000	S Ferkins
WK1 5000	S Clifton

Lisa Carrington



Left to right: Ben Duffy and Hamish Legarth



NATIONAL

SPRINT / National and Oceania Championship

Masters	Athlete
MK1 200 (35-44)	P D'Anvers
MK1 200 (45-54)	M Flannery
MK1 200 (55+)	O Stielau
WK1 200	H Bushaway
MK2 200	J D'Anvers, P D'Anvers
MK4 200	J D'Anvers, V Reed, P D'Anvers, G Spencer
WK1 500	J Brimelow
MK4 500	J D'Anvers, V Reed, P D'Anvers, G Spencer
MK1 1000 (35-44)	R Creasy
MK1 1000 (45-54)	G Spencer
MK1 1000 (55+)	O Stielau
MK2 1000	D Knight, R Creasy
MK1 5000 (45-54)	G Spencer
MK1 5000 (55+)	K Harker
WK1 5000	H Bushaway

Heather Bushaway



Garth Spencer



NATIONAL

SPRINT / National and Oceania Championship

U14	Athlete
MK1 200	A Sewell
WK1 200	Y Tinirau
MK2 200	J Da Silva, J Hawke
WK2 200	C Tommy, Y Tinirau
MK4 200	O Egan, C Logue, K Gilbertson, M McKendry
WK4 200	S Fowler, C Tommy, Y Tinirau, L Brookes
MK1 500	A Sewell
WK1 500	C Tommy
MK2 500	O Egan, M McKendry
WK2 500	C Tommy, Y Tinirau
MK4 500	O Egan, C Logue, K Gilbertson, M McKendry
WK4 500	S Fowler, C Tommy, Y Tinirau, L Brookes
MK1 5000	A Sewell
WK1 5000	C Tommy

Angus Sewell



The winning crew of Yannicka Tinirau and Caitlyn Tommy



NATIONAL

SPRINT / National and Oceania Championship

U16	Athlete
MK1 200	Z Mills-Nossiter
WK1 200	M Garrett
MK2 200	A Sewell, Z Mills-Nossiter
WK2 200	M Garrett, B Cox
MK4 200	A Baker, J Walker, D Musselle, F Quirke
WK4 200	N MacKenzie, M Garrett, B Cox, S Shearer
MK1 500	Z Mills-Nossiter
WK1 500	M Garrett
MK2 500	A Sewell, Z Mills-Nossiter
WK2 500	G Robertson, N MacGibbon
MK4 500	A Baker, J Walker, D Musselle, F Quirke
WK4 500	N MacKenzie, M Garrett, B Cox, S Shearer
MK1 5000	A Baker
WK1 5000	M Garrett

Left to right: Zane Mills-Nossiter and Angus Sewell

Left to right: Mia Roadley and Madison Garrett



NATIONAL

SPRINT / National and Oceania Championship

U18	Athlete
MK1 200	J Wilkinson
WK1 200	P Luthi
MK2 200	J Wilkinson, D Brown
WK2 200	P Luthi, C Rogers
MK4 200	A Baker, A Hickman, W Pittar, T MacGibbon
WK4 200	S Brooke, P Luthi, M Roadley, C Rogers
WK1 500	J Padrutt
WK2 500	P Luthi, M Roadley
MK4 500	A Baker, A Hickman, W Pittar, T MacGibbon
WK4 500	S Brooke, P Luthi, M Roadley, C Rogers
MK1 1000	T MacGibbon
MK2 1000	T MacGibbon, A Hickman
MK1 5000	K Gilbertson
WK1 5000	S Rogers

Left to right: Claudia Rogers and Pieta Luthi



Left to right: Angus Baker, Alex Hickman, Thomas MacGibbon and Will Pittar



NATIONAL

SPRINT / National and Oceania Championship

Novice	Athlete
MK1 100	L Higginbottom
WK1 100	T Vaughan
MK1 200	L Higginbottom
WK1 200	T Vaughan
MK1 500	L Higginbottom
WK1 500	J Marquet

Tyros	Athlete
MK1 100	C Bunn
WK1 100	I Mackenzie
MK1 200	C Bunn
WK1 200	I Mackenzie
K2 200	Q McPherson, H Kearns
K4 200	I MacKenzie, G Beaufoy, G McKendry, T Armstrong
MK1 500	C Bunn
WK1 500	I Mackenzie

Club Relay	Athlete
U14, U16, U18	Eastern Bay Canoe Club

Isla Mackenzie

Cameron Bunn



NATIONAL

SURFSKI

Open	Athlete
Men	A Mowlem
Women	R Clarke
Double Ski	T Brooke, P Moreno
U18	
Men	M Esterhuizen
Women	K Regan
U23	
Men	J Munro
Women	Z MacClure
Masters	
Men (35-44)	J Feathery
Men (45-54)	B Davey
Men (55+)	I Mercer
Women (35-44)	A Cairns

Andrew Mowlem



Rachel Clarke



2020 SPORT AND RECOGNITION AWARDS

Award	Recipient
Canoe Sprint Athlete of the Year	Alicia Hoskin
Junior of the Year	Madison Garrett
Team of the Year	Max Brown and Kurtis Imrie
Marathon Athlete of the Year	Vaughan Reed and Garth Spencer
Masters Athlete of the Year	Vaughan Reed
Surfski Athlete of the Year	Rachel Clarke
Coach of the Year	Brendon Metcalfe
Official of the Year	Terry Newsome
Volunteer of the Year	Steve Brett
Club of the Year	Arawa
Service Award	Mark Watson, Greg Adlam
Excellence Award	Matt Warren

Madison Garrett



Left to right: Vaughan Reed and Garth Spencer





Event:

2020 King and
Queen of the Harbour

OUR SUPPORTERS

KEY FUNDERS



HPSNZ contributes well in excess of \$2 million per annum to our high performance program. They also provide a huge amount of support through their expert support staff and personnel.



SportNZ assists with funding for business capability and special projects.

OFFICIAL MEDIA PARTNER



Our partnership with Sky Sport Next allows us to produce quality coverage of key events, raising the profile of our sport and athletes. We value Sky's commitment to growing grassroots sport in NZ.

SPONSORS



Pak'nSave Petone generously support CRNZ's Junior and Pathway program. This assistance is invaluable as it allows us to run camps and workshops for developing athletes – these programs have had an undoubted impact over recent years as we have seen numbers of junior athletes steadily growing. We are extremely grateful to Pak'nSave, and owner Leo O'Sullivan, for their help.



Active (the Auckland Regional Sport Organisation) have provided \$108,000 to pilot a paddling participation initiative for kids in Auckland. This is allowing us to purchase equipment, develop resources and support delivery of paddling programs in Auckland. Following completion of the pilot, we hope to roll the program out nationwide in 2021.



UNDER ARMOUR.

UnderArmour supply high quality apparel and uniforms to our High Performance program and New Zealand teams.

SUPPLIERS



COMMUNITY FUNDERS



2020 FINANCIAL STATEMENTS

CANOE RACING NEW ZEALAND INCORPORATED STATEMENT OF FINANCIAL STATEMENTS FOR YEAR ENDED 31 DECEMBER 2020

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FINANCE REPORT

Due to unusual circumstances in 2020 with Covid-19, things on the financial side are looking different for our year end accounts. We have a surplus after depreciation of \$344,508. Most of this surplus (66%) is due to no international travel in 2020 with a lot of the remaining surplus due to capitalisation of assets purchased. This surplus will be utilised in the 2021 year as we have a budgeted deficit of approximately \$400k.

Financial Review – where our funds are spent

A quick review of this year's finances gives us a snap shot of how the funds we receive are spent, as follows;

Income

Income received has decreased this year by 8% (\$240,556.30). This is mainly due to no international travel in 2020 (no athlete contributions) and also includes a decrease in our sponsorship for the year.

Expenditure

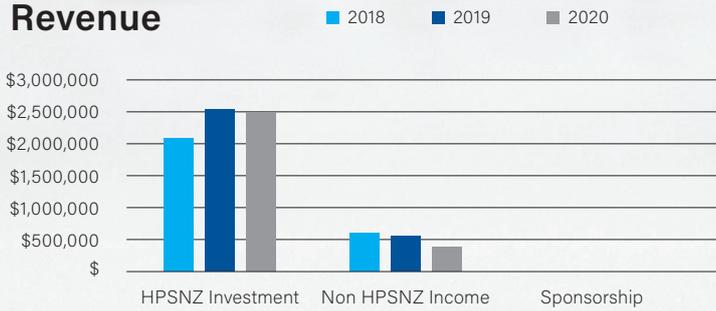
The following is a summary of where the majority of our funds were spent this year and how this compares to the previous 12 months.

- **37%** of our funds are spent on our High-Performance programs, this includes setting up a separate High Performance gym in 2020 due to Covid-19 and all athlete support payments including Performance Enhancement Grants and Development Enhancement Grants.
- **44%** of our funds are spent on salaries. This includes any contract coaches as well as employed staff. This spend is up on last year by 15%. This is mainly due to us employing a Development Coach which has mostly been covered by a PM Scholarship as well as extra funding by HPSNZ. 2019 salary costs were also artificially low due to not paying a mens coach for a portion of that year.
- **3%** of funds are spent on HPAD/Sport Development and U23 and Junior programs. This year saw a decrease of 57% in spend in this area versus 2019. This is all due to Covid-19 and no international travel for U23/Junior Worlds. We have successfully still run our development camps and will be spending more in this area in 2021 surrounding Coach development due to a successful PM Scholarship application.
- **10%** of funds are spent on Operating Expenses, this spend was up by 48% versus 2019. We have spent more money in this region over 2020 as we have invested in a PR and Media contractor (using funding revenue) as well as extra expenditure in a CRM project (Salesforce) and governance investment (both paid for with Sport NZ Funding). Depreciation costs have also risen due to investment at the end of 2019 and new gym equipment in 2020.
- **6%** of funds are spent on Events. There is a 26% decrease compared to 2019. Again this is partly due to Covid-19 with us not being able to hold Aims Games in 2020 but the variant is mainly due to us hosting Asia Pacific in 2019 (this was to be held in Japan in 2020).

As per usual we need to thank High Performance Sport NZ as well as Sport NZ for their ongoing support and funding. We would also like to make special mention of NZCT for Events funding, Pub Charity and also Leo O'Sullivan from Petone Pak n Save for camp funding, Aktive (Kiwisport funding) for our Try Learn Explore programme and Rotorua Energy Trust for a contribution to our Event Management at Blue Lake 1. Also a big thank you to NZ Sport Collective (Sky Sport funding) with which we are able to pay for our media and PR as well as future secondary school competitions.

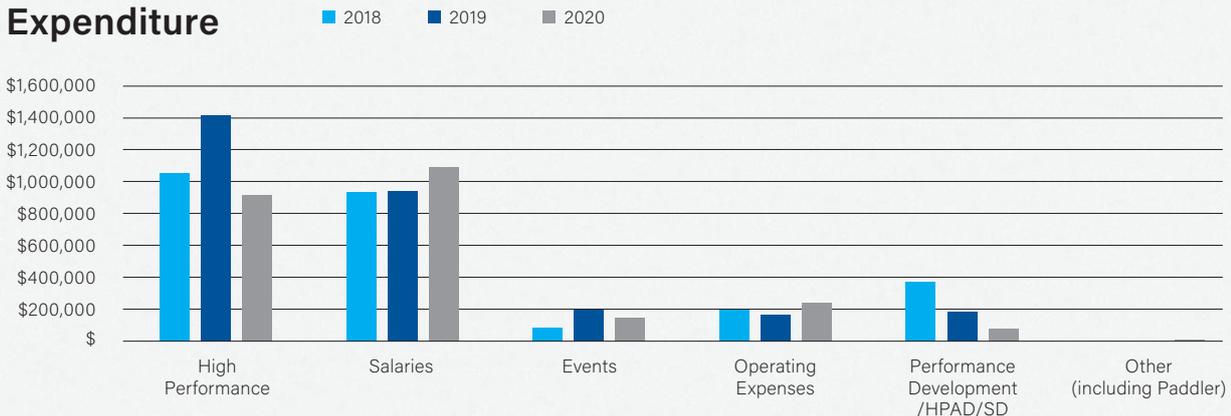


Revenue



CRNZ Operating Revenue	2018	2019	2020
HPSNZ Investment	\$2,070,040.00	\$2,524,281.75	\$2,481,392.19
Non HPSNZ Income	\$577,297.00	\$547,826.90	\$363,160.20
Sponsorship	\$5,000.00	\$15,500.00	\$2,500.00
Total Income:	\$2,652,337.00	\$3,087,608.65	2,847,052.39

Expenditure



CRNZ Operating Revenue	2018	2019	2020
High Performance	\$1,054,055.40	\$1,421,342.46	\$918,306.09
Salaries	\$941,353.68	\$949,982.96	\$1,095,767.43
Events	\$88,580.50	\$200,785.59	\$147,601.73
Operating Expenses	\$200,932.72	\$167,488.67	\$247,108.36
Performance Development/HPAD/SD	\$380,326.67	\$186,704.03	\$80,221.00
Other (including Paddler)	-	-	13,539.86
Total Income:	\$2,665,248.97	\$2,926,303.71	2,502,544.47

Canoe Racing New Zealand Incorporated

Incorporated Society Directory As At 31 December 2020

Nature of Business	National body established to promote, advance and manage the canoeing disciplines of Flat Water Sprint Racing, Marathon Racing and Ocean Ski Racing
Auditors	Crowe New Zealand Audit Partnership Level 29 188 Quay Street Auckland
Bankers	ASB Bank
Date of Incorporation	15 January 1999
Incumbent Board	Chair: Jan Shearer Board Members: Feeonaa Wall (appointed February 2020) Gavin Sanderson Hamish Reid Matt Warren Melodie Robinson Stuart Clark



Crowe New Zealand Audit Partnership

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INDEPENDENT AUDITOR'S REPORT

To the Members of Canoe Racing New Zealand Incorporated

Opinion

We have audited the financial statements of Canoe Racing New Zealand Incorporated ("the Society") on pages 4 to 17, which comprise the statement of financial position as at 31 December 2020, and the statement of comprehensive revenue and expense, statement of changes in net assets/equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Society as at 31 December 2020, and its financial performance and its cash flows for the year then ended in accordance with Public Benefit Entity Standards Reduced Disclosure Regime issued by the New Zealand Accounting Standards Board.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (New Zealand) (ISAs (NZ)). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Society in accordance with Professional and Ethical Standard 1 (Revised) *Code of Ethics for Assurance Practitioners* issued by the New Zealand Auditing and Assurance Standards Board, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Our firm prepares the annual financial statements of the Society from information provided by the Executive Committee. The firm has no other relationship with, or interests in, Canoe Racing New Zealand Incorporated.

Responsibilities of the Executive Committee for the Financial Statements

The Executive Committee are responsible on behalf of the entity for the preparation and fair presentation of the consolidated financial statements in accordance with Public Benefit Entity Standards Reduced Disclosure Regime issued by the New Zealand Accounting Standards Board, and for such internal control as the Executive Committee determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Executive Committee are responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless those charged with governance either intend to liquidate the Society or to cease operations, or have no realistic alternative but to do so.

The title 'Partner' conveys that the person is a senior member within their respective division, and is among the group of persons who hold an equity interest (shareholder) in its parent entity, Findex Group Limited. The only professional service offering which is conducted by a partnership is the Crowe Australasia external audit division. All other professional services offered by Findex Group Limited are conducted by a privately owned organisation and/or its subsidiaries.

Findex (Aust) Pty Ltd, trading as Crowe Australasia is a member of Crowe Global, a Swiss Verein. Each member firm of Crowe Global is a separate and independent legal entity. Findex (Aust) Pty Ltd and its affiliates are not responsible or liable for any acts or omissions of Crowe Global or any other member of Crowe Global. Crowe Global does not render any professional services and does not have an ownership or partnership interest in Findex (Aust) Pty Ltd.

Services are provided by Crowe New Zealand Audit Partnership an affiliate of Findex (Aust) Pty Ltd.

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Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (NZ) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (NZ), we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of the use of the going concern basis of accounting by the Executive Committee and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Executive Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Restriction on Use

This report is made solely to the Society's members, as a body. Our audit has been undertaken so that we might state to the Society's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Society and the Society's members as a body, for our audit work, for this report, or for the opinions we have formed.

Crowe New Zealand Audit Partnership
CHARTERED ACCOUNTANTS

Dated at Auckland this 11th day of February 2021

Canoe Racing New Zealand Incorporated

Statement of Comprehensive Revenue and Expense For the year ended 31 December 2020

	Notes	2020 \$	2019 \$
REVENUE FROM NON-EXCHANGE TRANSACTIONS			
NZCT Income		67,078	73,745
HPSNZ Income		2,103,187	2,054,963
HPSNZ Income - PEG'S		315,000	344,083
Athlete Contribution		21,765	187,363
Total revenue from non-exchange transactions		2,507,029	2,660,153
REVENUE FROM EXCHANGE TRANSACTIONS			
Other income	7	336,894	426,037
Total revenue from exchange transactions		336,894	426,037
TOTAL REVENUE		2,843,923	3,086,190
EXPENSES			
Wages, salaries and other employee costs	5	1,070,000	922,729
Audit fees	5	11,190	10,920
Depreciation	6	95,418	61,396
Direct Costs associated with Athletes		1,111,387	1,775,811
Other overhead and administrative expenses		214,550	155,445
TOTAL EXPENSES		2,502,544	2,926,302
Interest income		3,129	1,419
NET SURPLUS FROM FINANCE ACTIVITIES		3,129	1,419
OPERATING SURPLUS/(DEFICIT)		344,508	161,308
Other Comprehensive Revenue and Expense		-	-
TOTAL COMPREHENSIVE REVENUE AND EXPENSES FOR THE YEAR		344,508	161,308



These financial statements should be read in conjunction with the notes to the financial statements.

Canoe Racing New Zealand Incorporated

Statement of Financial Position As At 31 December 2020

	Notes	2020 \$	2019 \$
ASSETS			
Current			
Cash and cash equivalents	8	193,781	399,006
Receivables from exchange transactions	9	987	5,233
Deposit made for fixed assets		-	32,864
Prepayments		96,682	101,871
GST Refundable		1,428	-
Term Deposit	8	602,495	-
Total current assets		895,373	638,973
Non-current			
Property, plant and equipment	10	331,669	311,615
Total non-current assets		331,669	311,615
TOTAL ASSETS		1,227,042	850,588
LIABILITIES			
Current			
Payables under exchange transactions	11	77,879	78,861
Payables under non-exchange transactions	12	357,343	360,143
GST Payable		-	857
Employee Entitlements		82,484	45,900
Total current liabilities		517,706	485,761
TOTAL LIABILITIES		517,706	485,761
NET ASSETS		709,336	364,827
EQUITY			
Accumulated funds		709,336	364,827
TOTAL EQUITY		709,336	364,827

These financial statements have been authorised for issue by the Executive Committee on 2021


Chairman

11 Feb 21
Date


Member of Executive Committee

11/02/21
Date

These financial statements should be read in conjunction with the notes to the financial statements.



These financial statements should be read in conjunction with the notes to the financial statements.

Canoe Racing New Zealand Incorporated

Statement of Changes in Net Assets/ Equity For the year ended 31 December 2020

	Total equity
	\$
Opening balance 1 January 2020	364,827
Surplus for the year	344,508
Balance 31 December 2020	709,336
Balance 1 January 2019	203,519
Surplus for the year	161,308
Balance 31 December 2019	364,827



These financial statements should be read in conjunction with the notes to the financial statements.

Canoe Racing New Zealand Incorporated

Statement of Cash Flows

For the year ended 31 December 2020

	Note	2020 \$	2019 \$
Cash flow from operating activities			
<i>Cash was provided from/(applied to):</i>			
Receipts from goods and services provided, non exchange transactions		2,877,955	3,051,264
Employee Expenses and Salaries		(1,040,696)	(928,746)
Payments to suppliers		(1,332,561)	(1,939,305)
Net cash from/(used in) operating activities		504,698	183,213
Cash flow from investing activities			
<i>Cash was provided from/(applied to):</i>			
Purchase of Investments		(602,492)	-
Purchase of property, plant and equipment		(110,560)	(16,530)
Net cash from/(used in) investing activities		(713,052)	(16,530)
Cash flow from financing activities			
<i>Cash was provided from/(applied to):</i>			
Interest and dividends received		3,129	1,419
Net cash from/(used in) financing activities		3,129	1,419
Net increase/(decrease) in cash and cash equivalents		(205,225)	168,102
Cash and cash equivalents, beginning of the year		399,006	230,904
Cash and cash equivalents at end of the year	8	193,781	399,006



These financial statements should be read in conjunction with the notes to the financial statements.

Canoe Racing New Zealand Incorporated

Notes to the financial statements

1 Reporting entity

These financial statements comprise the financial statements of Canoe Racing New Zealand Incorporated (the "Society") for the year ended 31 December 2020.

The financial statements were authorised for issue by the Executive Committee as set out on page 5 to the financial statements.

2 Basis of preparation

(a) Statement of compliance

The financial statements have been prepared in accordance with Tier 2 Public Benefit Entity (PBE) Financial Reporting Standards as issued by the New Zealand External Reporting Board (XRB). They comply with New Zealand equivalents to International Public Sector Accounting Standards Reduced Disclosure Regime (NZ IPSAS with RDR) and other applicable Financial Reporting Standards as appropriate to Public Benefit Entities.

The entity is eligible to report in accordance with Tier 2 PBE Accounting Standards on the basis that it does not have public accountability and annual expenditure does not exceed \$30 million.

The entity is deemed a public benefit entity for financial reporting purposes, as its primary objective is to provide services to the community for social benefit and has been established with a view to supporting that primary objective rather than a financial return.

(b) Basis of measurement

The financial statements have been prepared on a historical costs basis, except for assets and liabilities that have been measured at fair value.

The accrual basis of accounting has been used unless otherwise stated and the financial statements have been prepared on a going concern basis.

(c) Presentation currency

The financial statements are presented in New Zealand dollars.

(d) Comparatives

The comparative financial period is 12 months.

The net asset position and net surplus or deficit reported in comparatives is consistent with previously authorised financial statements.

(e) Changes in accounting policies

There have been no changes in accounting policies. All accounting policies have been applied on a basis consistent with those used in previous years.



Canoe Racing New Zealand Incorporated

Notes to the financial statements

3 Summary of significant accounting policies

The significant accounting policies used in the preparation of these financial statements are summarised below:

(a) Cash and cash equivalents

Cash and cash equivalents include cash on hand, deposits held on call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts.

(b) Debtors and other receivables

Trade debtors and other receivables are measured at their cost, less any impairment losses.

(c) Creditors and other payables

Trade creditors and other payables are stated at cost.

(d) Property, plant and equipment

All items of property, plant and equipment are measured at cost, less accumulated depreciation and any impairment losses. Cost includes expenditure that is directly attributable to the acquisition of the asset.

Additions and subsequent costs

Subsequent costs and the cost replacing part of an item of property, plant and equipment is recognised as an asset if, and only if, it is probable that future economic benefits or service potential will flow to the entity and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised.

In most instances, an item of property, plant and equipment is recognised at its cost. Where an asset is acquired at no cost, or for a nominal cost, it is recognised at fair value at the acquisition date.

All repairs and maintenance expenditure is charged to surplus or deficit in the year in which the expense is incurred.

Disposals

A item of property, plant and equipment is derecognised upon disposal or when no further future economic benefits or service potential are expected from its use or disposal.

When an item of property, plant or equipment is disposed of, the gain or loss recognised in the surplus or deficit is calculated as the difference between the net sale proceeds and the carrying amount of the asset.

Depreciation

Depreciation is recognised as an expense in the reported surplus or deficit and measured on a diminishing value (DV) basis on all property, plant and equipment over the estimated useful life of the asset. The following depreciation rates have been applied at each class of property, plant and equipment:

Boats	20 - 25%
Office Equipment	16 - 80%
Sport Equipment	5.4 - 67%
Motor Vehicles	20 - 30%
Website	50%

The residual value, useful life, and depreciation methods of property, plant and equipment is reassessed annually.



Canoe Racing New Zealand Incorporated

Notes to the financial statements

(e) Employee entitlements

Short-term employee benefits

Employee benefits, previously earned from past services, that the entity expect to be settled within 12 months of reporting date are measured based on accrued entitlements at current rate of pays.

These include salaries and wages accrued up to the reporting date and annual leave earned, but not yet taken at the reporting date.

(f) Revenue

Revenue is recognised to the extent that it is probable that the economic benefit will flow to the entity and revenue can be reliably measured. Revenue is measured at the fair value of consideration received.

The following specific recognition criteria must be met before revenue is recognised:

Revenue from exchange transactions

Exchange transactions are transactions in which the Society receives assets or services, or has liabilities extinguished, and directly gives approximately equal value (primarily in the form of cash, goods, services or use of assets) to another entity in exchange.

Revenue from non-exchange transactions

A non-exchange transaction is where the Society either receives value from another entity without directly giving approximately equal value in exchange, or gives value to another entity without directly receiving approximately equal value in exchange.

When non-exchange revenue is received with conditions attached, the asset is recognised with a matching liability. As the conditions are satisfied the liability is decreased and revenue recognised.

When non-exchange revenue is received with restrictions attached, but no requirement to return the asset if not deployed as specified, then revenue is recognised on receipt.

Condition stipulation – funds received are required to be used for a specific purpose, with a requirement to return unused funds.

Restriction stipulation – funds received are required to be used for a specific purpose, with no requirement to return unused funds.

Donations and grants

Donations and grant income is recognised as revenue when received and all associated obligations have been met. Where grants have been given for a specific purpose, or with conditions attached, income is not recognised until agreed upon services and conditions have been satisfied. Government grants relating to income are recognised as income over the periods necessary to match them with the related services when performed. Grants received for which the requirements and services have not been met is treated as "income in advance" under current liabilities.

To the extent that there is a condition attached that would give rise to a liability to repay the grant amount or to return the granted asset, a deferred revenue liability is recognised instead of revenue. Revenue is then recognised only once the society has satisfied these conditions.



Canoe Racing New Zealand Incorporated

Notes to the financial statements

(g) Income tax

Due to its charitable status, the Society is exempt from income tax.

(h) Leased assets

Leases where the Society assumes substantially all the risks and rewards incidental to ownership of the leased assets, are classified as finance leases. All other leases are classified as operating leases.

Upon initial recognition finance leased assets are measured at an amount equal to the lower of its fair value and the present value of minimum leased payments at inception of the lease. A matching liability is recognised for minimum lease payment obligations excluding the effective interest expense. Subsequent to initial recognition, the asset is accounted for in accordance with the accounting policy applicable to the asset.

Payments made under operating leases are recognised in the surplus or deficit on a straight-line basis over the term of the lease. Lease incentives received are recognised as an integral part of the total lease expense, over the term of the lease. Associated costs, such as maintenance and insurance, are expensed as incurred.

(i) Goods and Services Tax (GST)

All amounts in these financial statements are shown exclusive of GST, except for receivables and payables that are stated inclusive of GST.

The net amount of GST recoverable from, or payable to, the Inland Revenue Department (IRD) is included as part of receivables or payables in the Statement of Financial Position.

(j) Impairment of non-financial assets

Impairment of non-cash-generating assets

The Society assesses at each reporting date whether there is an indication that a non-cash-generating asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the entity estimates the asset's recoverable service amount. An asset's recoverable service amount is the higher of the non-cash generating asset's fair value less costs to sell and its value in use.

Where the carrying amount of an asset exceeds its recoverable service amount, the asset is considered impaired and is written down to its recoverable service amount.

In assessing value in use, the Society has adopted the depreciation replacement cost approach. Under this approach, the present value of the remaining service potential of an asset is determined as the depreciated replacement cost of the asset. The depreciated replacement cost is measured as the reproduction or replacement cost of the asset, whichever is lower, less accumulated depreciation calculated on the basis of such cost, to reflect the already consumed or expired service potential of the asset.



Canoe Racing New Zealand Incorporated

Notes to the financial statements

(j) Impairment of non-financial assets (continued)

In determining fair value less costs to sell, the price of the asset in a binding agreement in an arm's length transaction, adjusted for incremental costs that would be directly attributed to the disposal of the asset, is used. If there is no binding agreement, but the asset is traded on an active market, fair value less cost to sell is the asset's market price less cost of disposal. If there is no binding sale agreement or active market for an asset, the entity determines fair value less cost to sell based on the best available information.

Impairment losses are recognised immediately in surplus or deficit.

For each asset, an assessment is made at each reporting date as to whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. If such indication exists, the Society estimates the asset's recoverable service amount. A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable service amount since the last impairment loss was recognised. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable service amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in surplus or deficit.

(k) Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument in another entity.

Financial instruments are comprised of trade debtors and other receivables, cash and cash equivalents, other financial assets, trade creditors and other payables, borrowings, and other financial liabilities.

Initial recognition and measurement

Financial assets and financial liabilities are recognised initially at fair value plus transaction costs attributable to the acquisition, except for those carried at fair value through surplus or deficit, which are measured at fair value.

Financial assets and financial liabilities are recognised when the reporting entity becomes a party to the contractual provisions of the financial instrument.

Derecognition of financial instruments

Financial assets are derecognised when the contractual rights to the cash flows from the financial asset expire, or if the entity transfers the financial asset to another party without retaining control or substantial all risks and rewards of the asset.

A financial liability is derecognised when it is extinguished, discharged, cancelled or expires.

Subsequent measurement of financial assets

The subsequent measurement of financial assets depends on their classification, which is primarily determined by the purpose for which the financial assets were acquired. Management has determined the classification of financial assets at initial recognition into the following category defined below, and re-evaluates this designation at each reporting date.

All financial assets except for those classified as fair value through profit or loss are subject to review for impairment at least at each reporting date.

The classification of financial instruments into the category below, determines the basis for subsequent measurement and whether any resulting movements in value are recognised in the reported surplus and deficit or other comprehensive revenue and expense.



Canoe Racing New Zealand Incorporated

Notes to the financial statements

(k) Financial instruments (Continued)

(i) *Loans and receivables*

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. The entity's cash and cash equivalents, trade debtors and most other receivables fall into this category of financial instruments.

After initial recognition, such financial assets are subsequently measured at amortised cost using the effective interest method, less provision for impairment.

Individually significant receivables are considered for impairment when they are past due or when other objective evidence is received that a specific counterparty will default. Receivables that are not considered to be individually impaired are reviewed for impairment in groups, which are determined by reference to the industry and region of a counterparty and other shared credit risk characteristics. The impairment loss estimate is then based on recent historical counterparty default rates for each identified group.

Subsequent measurement of financial liabilities

Trade payables and other borrowings are subsequently measured at amortised cost using the effective interest method.

4 Significant accounting judgements, estimates and assumptions

The preparation of financial statements in conformity with NZ IPSAS requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Where material, information on significant judgements, estimates and assumptions is provided in the relevant accounting policy or provided in the relevant note disclosure.

The estimates and underlying assumptions are based on historical experience and various other factors believed to be reasonable under the circumstances. Estimates are subject to ongoing review and actual results may differ from these estimates. Revisions to accounting estimates are recognised in the year in which the estimate is revised and in future years affected.

The following are significant management judgements in applying the accounting policies of the Society that have a significant effect on the financial statements:

Useful lives and residual values

The useful lives and residual values of property, plant and equipment are assessed annually based on the following indicators of impairment:

- The condition of the asset based on the assessment of experts employed by the entity
- The nature of the asset, its susceptibility and adaptability to changes in technology and processes
- The nature of the processes in which the asset is deployed
- Availability of funding to replace the asset
- Changes in the market in relation to the asset

Adjustments to useful life are made when considered necessary.



Canoe Racing New Zealand Incorporated

Notes to the financial statements

5 Expenses

The following amounts were expensed in the surplus for the year:

	2020	2019
	\$	\$
Audit fees	11,190	10,920
Rental, Lease and OPEX	53,800	42,120
Wages, salaries and other employee costs	1,070,000	922,729

6 Depreciation Expense

	2020	2019
	\$	\$
Depreciation of property, plant and equipment	95,418	61,396
Total	95,418	61,396

7 Other income

	2020	2019
	\$	\$
HPSNZ PM Scholarships	56,206	51,798
Entry Fees	33,270	47,960
Other Income	247,418	326,278
Total	336,894	426,037

8 Cash and cash equivalents

	2020	2019
	\$	\$
ASB Cheque account	38,249	39,108
ASB Call account	155,532	359,898
Total cash and cash equivalents	193,781	399,006

ASB Term Deposit	602,495	-
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The carrying amount of cash and cash equivalents approximates their fair value

9 Receivables from exchange transactions

	2020	2019
	\$	\$
Trade debtors	987	5,233
Total	987	5,233

Trade debtors and other receivables are non-interest bearing and receipt is normally on 30 days terms. Therefore the carrying value of trade debtors and other receivables approximates its fair value.



Canoe Racing New Zealand Incorporated

Notes to the financial statements

10 Property, plant and equipment

Movements for each class of property, plant and equipment are as follows:

2020	Boats	Motor Vehicles	Equipment	Website	Total
	\$	\$	\$	\$	\$
Opening Cost Price	442,697	56,360	124,128	1,050	624,235
Additions / Disposals	13,068	31,934	48,488	17,080	110,569
Closing Cost Price	455,765	88,294	172,616	18,130	734,805
Accumulated depreciation					
Opening balance	210,412	25,030	76,177	1,002	312,621
Depreciation for the year	50,109	12,685	27,899	4,734	95,427
Depreciation written back on disposal	(4,913)	-	-	-	(4,913)
Closing balance	255,608	37,715	104,076	5,736	403,135
Carrying amount 31 December 2020	200,157	50,579	68,541	12,394	331,669

2019	Boats	Motor Vehicles	Equipment	Website	Total
	\$	\$	\$	\$	\$
Opening Cost Price	334,417	45,860	170,985	56,445	607,707
Additions / Disposals	108,280	10,500	(46,856)	(55,395)	16,529
Closing Cost Price	442,697	56,360	124,128	1,050	624,235
Accumulated depreciation					
Opening balance	176,658	19,067	128,985	55,588	380,298
Depreciation for the year	33,754	5,963	21,249	429	61,396
Depreciation written back on disposal	-	-	(74,057)	(55,015)	(129,073)
Closing balance	210,412	25,030	76,177	1,002	312,622
Carrying amount 31 December 2019	232,285	31,330	47,953	48	311,615



Canoe Racing New Zealand Incorporated

Notes to the financial statements

11 Payables under exchange transactions

	2020	2019
	\$	\$
Current		
Trade creditors	7,488	4,671
Accruals	36,196	35,497
PAYE	24,822	30,371
Visa Credit Cards	9,373	8,322
Total Current	77,879	78,861
Total payables under exchange transactions	77,879	78,861

Trade creditors and other payables are non-interest bearing and normally settled on 30 day terms; therefore their carrying amount approximates their fair value.

12 Payables under non-exchange transactions

	2020	2019
	\$	\$
Income in Advance	357,343	360,143
Total payables under non-exchange transactions	357,343	360,143

13 Related party transactions

There were no related party transactions as at balance date (2019: \$Nil) and there are no balances outstanding regarding transactions with related parties (2019: \$Nil)

(e) Key management compensation

The Society have a related party relationship with its key management personnel. Key management personnel include the Board of Management, the Executive Officers and the Senior Management.

Key management personnel compensation includes the following expenses:

	2020	2019
	\$	\$
Salaries and other short-term employee benefits	384,695	392,706
Total remuneration		
Number of persons recognised as key management personnel	3	3



Canoe Racing New Zealand Incorporated

Notes to the financial statements

14 Categories of financial assets and liabilities

The carrying amounts presented in the statement of financial position relate to the following categories of financial assets and liabilities.

	2020	2019
	\$	\$
Financial assets		
Loan and receivables		
Cash and cash equivalents	193,781	399,006
Term Deposit	602,495	-
Receivables	987	5,233
Total	797,263	404,239
Financial liabilities		
Liabilities at cost		
Trade and other payables	77,879	78,861
Total	77,879	78,861

15 Contingent assets and contingent liabilities

The entity have no contingent assets or contingent liabilities (2019: None).

16 Operating Lease Commitments

The Society had the following operating lease commitments

	2020	2019
	\$	\$
Less than one year	57,497	47,085
Between one and five years	95,432	148,744
More than five years	407,985	436,601
Total	560,914	632,431





Event:

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NEW ZEALAND**

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New Zealand Inc**

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